Tri-Campus Review Steering Committee

Terms of Reference

Context

The University of Toronto has a unique tri-campus structure, bound together by a shared identity and a set of genuinely tri- or bi- campus graduate programs and departments. It is the product of a 50-year evolution, with the Mississauga and Scarborough campuses transforming themselves from small undergraduate colleges, to mid-size educational entities hosting a wide range of graduate and undergraduate offerings, and strong programs of research.

Towards 2030 stated the University's long-term intent to create a regional 'University of Toronto system', characterized by three campuses with increasingly strong individual campus identities. In light of this, the University has launched a review of the relationships among its three campuses, under the theme identified in Towards 2030, "*One University, Three Campuses*."

Review Structure

The tri-campus review will be guided by a steering committee and will be built on five pillars, each with its own working group. Each working group will have tri-campus representation, will develop principles to guide future decision-making and will propose changes to policy and procedure as appropriate.

The five pillars are:
1. Academic Planning and Academic Change
2. Graduate Units
3. Student Services
4. Administrative Structure
5. Budget Relationships

Timeline

The Steering Committee will remain convened until the five working groups have completed their work. The Tri-Campus review is expected to complete its work in 2019.

Scope of Mandate

The Steering Committee will support the objectives of the Tri-Campus Review by:

1) Coordinating the work of the five working groups, including:
   - clarifying mandates and confirming Terms of Reference for each group;
   - ensuring that there is minimal overlap in work among groups;
   - resolving issues as they might arise from working groups and community consultation; and
   - answering questions as they arise.

2) Reviewing documents from working groups, including:
   - consultation plans to be undertaken by a group;
   - any public communications materials to be released by a group;
   - interim or final reports of the working groups;
   - recommendations of the groups; and
   - other documents as appropriate.

3) Synthesizing the work of each group by:
   - endorsing overall recommendations from the Review;
   - making new recommendations as appropriate;
   - considering implementation plans and next steps; and
   - communicating overall recommendations to the University community.